

Kingfisher at a glance

Who we are

Kingfisher plc is a leading international home improvement company. We operate in seven countries across Europe under retail banners including B&Q, Castorama, Brico Dépôt, Screwfix, TradePoint and Koçtaş.

We offer home improvement products and services to consumers and trade professionals who shop in our stores and via our e-commerce channels.

Our strategy

Our strategy centres on four strategic growth drivers for our business:

- Grow our trade business
- Scale our digital ecosystem
- Win through our offer, own exclusive brands and services
- Grow our banners and formats

Financials – FY 25/26

£12.9bn sales

38.1% gross margin %

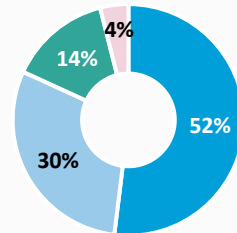
£560m adjusted profit before tax

£512m free cash flow

Our presence



Our businesses



Sales

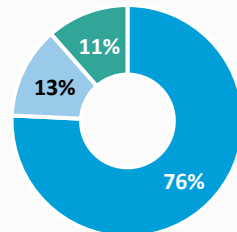
£12.9bn

UK & Ireland £6.7bn

France £3.9bn

Poland £1.8bn

Other £0.5bn



Retail Profit

£734m

UK & Ireland £575m

France £97m

Poland £87m

