

# Kingfisher at a glance

## Who we are

Kingfisher plc is an international home improvement company. We operate in seven countries across Europe under retail banners including B&Q, Castorama, Brico Dépôt, Screwfix, TradePoint and Koçtaş.

We offer home improvement products and services to consumers and trade professionals who shop in our stores and via our e-commerce channels.

## Our presence<sup>1</sup>

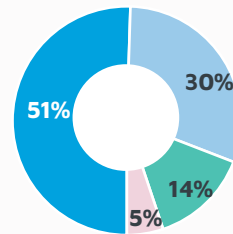


## Our strategy

Our strategy, 'Powered by Kingfisher', aims to maximise the benefits of combining our distinct retail banners (which serve a range of different customer needs) with the scale, strength and expertise of the Kingfisher Group.

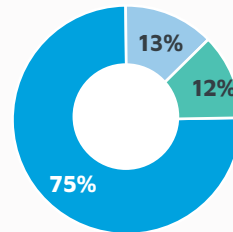
Kingfisher's scale and resources provides industry-leading own exclusive brands, access to leading-edge technology, digital and data capabilities, sourcing and buying scale to our banners.

## Our businesses



**FY 24/25 - Total Sales**  
**£12,784m**

- UK & Ireland £6,456m
- France £3,883m
- Poland £1,788m
- Other International £657m



**FY 24/25 - Retail Profit**  
**£696m**

- UK & Ireland £558m
- France £95m
- Poland £90m
- Other International £(47)m

Note: %s in retail profit chart excludes other international



## Financials – FY 24/25

**£12.8bn** sales

**37.3%** gross margin %

**£528m** Adjusted profit before tax

**£511m** free cash flow

(1) As at 31 October 2025