

The Chair of Kingfisher plc (the 'company') invites you to attend the Annual General Meeting of the company to be held at **No. 11 Cavendish Square, London, W1G 0AN** on **Friday 26 June 2026 at 10.00am** (the 'AGM' or 'Meeting').

Shareholder Reference Number (SRN)

Please see information overleaf on how you may participate at the AGM.
Please detach this portion before posting the Form of Proxy.

Form of Proxy - Annual General Meeting to be held on Friday 26 June 2026



Cast your proxy online...It's fast, easy and secure!

www.investorcentre.co.uk/eproxy

You will be asked to enter the Control Number, SRN and PIN shown opposite and agree to certain terms and conditions.

Control Number: 921243

SRN:

PIN:



View the Annual Report and Accounts online: www.kingfisher.com/results-presentations

Register at www.investorcentre.co.uk - elect for electronic communications & manage your shareholding online!

To be effective, all proxy appointments must be lodged with the company's Registrar at:
Computershare Investor Services PLC, The Pavilions, Bridgwater Road, Bristol BS99 6ZY by Wednesday 24 June 2026 at 10.00am.

Explanatory notes:

- Every holder has the right to appoint some other person(s) of their choice, who need not be a shareholder, as their proxy to exercise all or any of their rights, to attend, speak and vote on their behalf at the Meeting. If you wish to appoint a person other than the Chair, please insert the name of your chosen proxy holder in the space provided (see overleaf). If the proxy is being appointed in relation to less than your full voting entitlement, please enter in the box next to the proxy holder's name (see overleaf) the number of shares in relation to which they are authorised to act as your proxy. If returned without an indication as to how the proxy shall vote on any particular matter, the proxy will exercise their discretion as to whether, and if so how, they vote (or if this proxy form has been issued in respect of a designated account for a shareholder, the proxy will exercise their discretion as to whether, and if so how, they vote).
- To appoint more than one proxy, additional proxy form(s) may be obtained by contacting the Registrar's helpline on 0370 702 0129 or you may photocopy this form. Please indicate in the box next to the proxy holder's name (see overleaf) the number of shares in relation to which they are authorised to act as your proxy. Please also indicate by marking the box provided if the proxy instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.
- In the absence of any voting instructions, your proxy may vote or refrain from voting as they think fit on the specified resolution(s) or on any other business (including amendments to resolutions) which may properly come before the Meeting.
- The 'Vote Withheld' option overleaf is provided to enable you to abstain on any particular resolution. However, it should be noted that a 'Vote Withheld' is not a vote in law and will not be counted in the calculation of the proportion of the votes 'For' and 'Against' a resolution.
- Only those shareholders registered on the company's Register of Members at close of business on Wednesday 24 June 2026 shall be entitled to vote at the Meeting in respect of the number of shares registered in their name at that time. Changes to entries on the Register of Members after that time shall be disregarded in determining the rights of any person to attend and vote at the Meeting.
- CREST members who wish to appoint a proxy or proxies by utilising the CREST electronic proxy appointment service may do so for this Meeting and any adjournment(s) by using the procedures described in the CREST Manual and in the Notice of AGM. Crest messages must be received by the issuer's agent (ID numbr 3RA50) by 10.00am on Wednesday 24 June 2026.
- Set out above is how your address appears on the Register of Members. If this information is incorrect please call the Registrar's helpline on 0370 702 0129 to request a change of address form or go to www.investorcentre.co.uk to use the online Investor Centre service.
- Any alterations made to this form should be initialled.
- The completion and return of this form will not preclude a member from attending the Meeting and voting in person.
- All references to attendance at this Meeting refer to physical attendance, in the manner set out overleaf and in the Notice of AGM.

Kindly note: This form is issued only to the addressee(s) and is specific to the unique designated account printed hereon. This personalised form is not transferable between different: (i) account holders; or (ii) uniquely designated accounts. The company and Computershare Investor Services PLC accept no liability for any instruction that does not comply with these conditions.

All Named Holders

Form of Proxy

Please complete this box only if you wish to appoint a third party proxy other than the Chair.
Please leave this box blank if you want to select the Chair. Do not insert your own name(s).

*



I/We hereby appoint the Chair of the Meeting OR the person indicated in the box above as my/our proxy to attend, speak and vote in respect of my/our full voting entitlement* on my/our behalf at the Annual General Meeting of Kingfisher plc to be held at **No. 11 Cavendish Square, London, W1G 0AN** on **Friday 26 June 2026** at **10.00am**, and at any adjourned Meeting.

* For the appointment of more than one proxy, please refer to Explanatory note 2 (see front).

Please mark here to indicate that this proxy appointment is one of multiple appointments being made.

Please use a **black** pen. Mark with an **X** inside the box as shown in this example.



Ordinary Resolutions

	For	Against	Vote Withheld
1. THAT the company's Annual Report and Accounts for the financial year ended 31 January 2026 together with the Strategic report, the Directors' report, and Independent Auditor's report on those accounts (the 'Annual Report and Accounts') be received.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. THAT the Directors' Remuneration Report (excluding the Directors' Remuneration Policy, set out on pages 76 to 83 of the Directors' Remuneration Report), as set out on pages 73 to 98 of the Annual Report and Accounts, be received and approved.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. THAT a final dividend of 8.60 pence per ordinary share be declared for payment on 3 July 2026 to those shareholders on the register at the close of business on 29 May 2026.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. THAT Stephen Daintith be elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. THAT Claudia Arney be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. THAT Jeff Carr be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. THAT Thierry Garnier be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. THAT Sophie Gasperment be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. THAT Bill Lennie be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

	For	Against	Vote Withheld
10. THAT Ian McLeod be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. THAT Bhavesh Mistry be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12. THAT Lucinda Riches be re-elected as a director of the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. THAT Deloitte LLP be re-appointed as auditor of the company to hold office from the conclusion of this meeting until the conclusion of the next general meeting at which accounts are laid before the company.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14. THAT the Audit Committee be authorised to determine the remuneration of the auditor.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15. THAT the company be authorised to make political donations or to incur political expenditure.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16. THAT the directors be authorised to allot shares.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Special Resolutions			
17. THAT the company be authorised to disapply pre-emption rights for up to five per cent of the issued share capital.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
18. THAT the company be authorised to disapply pre-emption rights for an additional five per cent of the issued share capital in connection with an acquisition or capital investment.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
19. THAT the company be authorised to purchase its own shares.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
20. THAT a general meeting other than an annual general meeting may be called on not less than 14 clear days' notice.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

I/We instruct my/our proxy as indicated on this form. Unless otherwise instructed the proxy may vote as they see fit or abstain in relation to any business of the Meeting.

Signature

Date

DD / MM / YY

In the case of a corporation, this proxy must be given under its common seal or be signed on its behalf by an attorney or officer duly authorised, stating their capacity (e.g. director, secretary).

