



Full year results for the year ended 31 January 2021

We have worked hard to do the right thing for colleagues, customers and communities during Covid, and we are emerging from the crisis stronger...

Group highlights

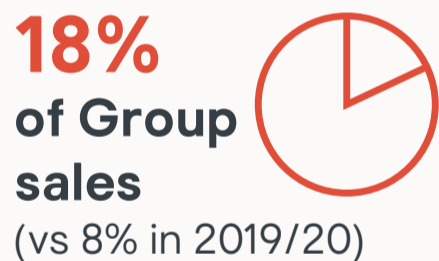


Geographic summary

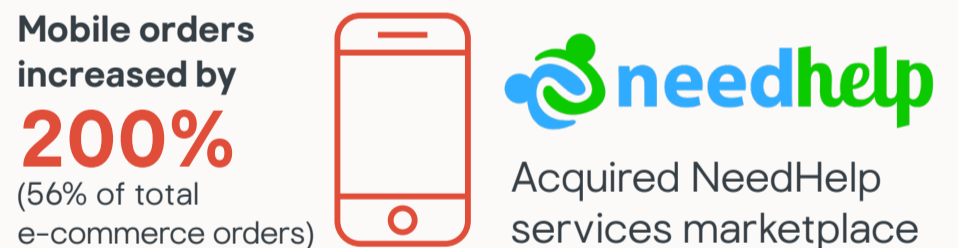


...we have made good progress on our **Powered by Kingfisher** strategy

Grow e-commerce sales



Build a mobile-first, service orientated customer experience



Differentiate and grow through Own Exclusive Brands



Test compact store concepts



Lead in responsible business



² Own Exclusive Brands

³ Pending SBTi approval

...and the Covid crisis has established new longer-term supportive trends

